

***AdvanceVT* Annual Report
Year 4: September 2006 – August 2007
National Science Foundation
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Program Overview

The overall goal of *AdvanceVT* is to contribute to the development of a national science and engineering academic workforce that includes the full participation of women at all levels of faculty and academic leadership, particularly at the senior academic ranks, through the transformation of institutional practices, policies, climate and culture at Virginia Tech. The program has four major elements: advancing women into faculty careers, increasing the representation of women faculty in science and engineering, empowering women as leaders and scholars, and institutionalizing change.

Significant accomplishments during year four include approval of a new part-time employment policy for tenure track faculty by the university governance structure and board of visitors, draft of a manual of successful strategies for developing and maintaining a positive department climate, presentations to the Task Force on Race and the Institution and the Black Caucus of findings from the 2005 faculty survey, and development and release of a request for information to commercial day care providers, in addition to maintaining a portfolio of workshops, seminars, grants, fellowships, and development programs. *AdvanceVT* hosted the Transforming the Professoriate conference for underrepresented graduate students and post-doctoral associates preparing for faculty careers in summer 2006.

Indicators of institutional change:

- The number and percentage of women tenure track faculty in the College of Engineering has increased from 21 (7.3%) in fall 2001 to 39 (14%) in fall 2006. According to the American Society for Engineering Education, Virginia Tech now has the third highest number of female engineering faculty in the U.S.
- A new policy on part-time appointments was developed and approved by the Board of Visitors in June 2007.
- The Dual Career Assistance Office provided assistance to 57 dual career couples through April 30, 2007.
- The first female department head in the College of Science, Dr. Beate Schmittmann in physics, was appointed in August 2006.

Participants

Project Management System and Infrastructure

During year four of the program, *AdvanceVT* operated under a leadership structure developed at the end of year three, with a subset of the Leadership Team also serving on the Executive Committee. Provost and Vice-President for Academic Affairs Mark McNamee continued as Principal Investigator (PI) for the Advance program at Virginia Tech, and Associate Provost Patricia Hyer continued as Co-PI. Professor Karen Thole left Virginia Tech in the summer of 2006 to become head of the Mechanical and Nuclear Engineering Department at Penn State, and Professor Nancy Love stepped down as Co-PI in order to devote more time to her research. Professor Beate Schmittmann and Associate Professor Tonya Smith-Jackson became Co-PIs and members of the Executive Committee. Elizabeth Creamer, professor of Educational Leadership and Policy Studies,

continued in her role as Assessment Director. Project Director Peggy Layne and Administrative Assistant Robyn Midkiff continued in their respective roles. Graduate assistants Ane Johnson and Cynthia Fife also supported the program in year four. Associate Professor Roseanne Foti, Associate Dean Nancy Ross, Associate Professor Janis Terpenney, and Professor Andrea Dietrich served as Advance Professors and members of the leadership team. Dr. Foti led the leadership development program, Dr. Ross and Dr. Dietrich took on the new role of College Liaison, and Dr. Terpenney coordinated selection of fellowship recipients. Associate Dean Jack Finney and Women's Center Director Ellen Plummer also joined the Leadership Team as leaders of *AdvanceVT*'s new initiative on departmental climate and ongoing work on faculty recruitment. Leadership team and executive committee changes were implemented smoothly and resulted in a broadening of the scope of *AdvanceVT* activities and an increased attention to long term sustainability of the program.

Overall responsibility for allocation of project funds resides with the Principal Investigator, Provost Mark McNamee, with day-to-day oversight delegated to Project Director Peggy Layne. All financial matters are conducted with the oversight of the university's Office of Sponsored Programs, in accordance with all appropriate policies and procedures. Administrative Assistant Robyn Midkiff processes financial paperwork and maintains all program files. Provost office bookkeeper Alva Phillips prepares monthly financial reports for review by Project Director Layne.

Executive Committee

During year four, the Executive Committee met twice each semester to provide programmatic oversight and high level support for the program, with increased attention to institutionalization and sustainability of *AdvanceVT* initiatives. The following individuals served on the Executive Committee:

- Mark McNamee, PI, Provost and Vice President for Academic Affairs
- Dick Benson, Dean, College of Engineering
- Lay Nam Chang, Dean, College of Science
- Karen DePauw, Vice Provost for Graduate Studies and Dean of the Graduate School
- Patricia Hyer, Co-PI, Associate Provost for Academic Administration
- Beate Schmittmann, Co-PI, Professor and Department Head, Physics
- Tonya Smith-Jackson, Co-PI, Associate Professor, Industrial and Systems Engineering
- Peggy Layne, Project Director

Leadership Team

During year four, the leadership team met monthly to review progress and plan activities. Program priorities for the year focused on increasing visibility both on campus and in the broader community, and moving towards institutionalization of *AdvanceVT* programs. The following individuals served on the Leadership Team:

- Mark McNamee, PI, Provost and Vice President for Academic Affairs

- Elizabeth Creamer, Assessment Director, Professor of Educational Leadership and Policy Studies
- Andrea Dietrich, Professor, Civil and Environmental Engineering
- Jack Finney, Associate Dean for Administrative and Faculty Affairs, College of Science
- Roseanne Foti, Associate Professor of Psychology
- Patricia Hyer, Co-PI, Associate Provost for Academic Administration
- Ellen Plummer, Director, Women's Center
- Nancy Ross, Associate Dean for Research, Graduate Studies, and Outreach, College of Science
- Janis Terpenney, Associate Professor, Engineering Education
- Peggy Layne, Project Director

Work Groups and Committees

During year four, *AdvanceVT* started a new initiative focused on department climate, in addition to continuing efforts directed towards university policies, preparing young women scholars for faculty careers, improving faculty recruitment, and preparing women faculty for leadership roles. These efforts were overseen by committees and work groups of faculty and administrators.

Institutionalizing Change

Policy Review

Chair: Patricia Hyer, Co-PI, Associate Provost for Academic Administration

Co-Chair: Anne Zajac, Associate Professor, Biomedical Science

- Brenda Davy, Assistant Professor, Human Nutrition, Food, Exercise
- Julie Dunsmore, Associate Professor, Psychology
- Sam Easterling, Professor, Civil and Environmental Engineering
- Carola Haas, Associate Professor, Fisheries and Wildlife Science
- Anne McNabb, Associate Dean, Graduate School
- Kent Nakamoto, Professor and Department Head, Marketing
- Deborah Olsen, Associate Professor, Educational Leadership
- Bob Stephens, Professor and Department Head, Psychology
- Tess Wynn, Assistant Professor, Biological Systems Engineering

Department Climate

Chair: Jack Finney, Associate Dean, College of Science

- Carla Finkielstein, Assistant Professor, Biological Sciences
- Joe Merola, Professor and Department Head, Chemistry
- Ishwar Puri, Professor and Department Head, Engineering Science and Mechanics
- Eileen Van Aken, Associate Professor, Industrial and Systems Engineering

Empowering Women as Leaders and Scholars

Research Seed Grants

Chair: Madeline Schreiber, Associate Professor, Geological Sciences

- Roger Avery, Associate Dean, Veterinary Medicine
- Ed Henneke, Associate Dean, College of Engineering
- Lisa Kennedy, Assistant Professor, Geography
- Kathleen Meehan, Assistant Professor, Electrical Engineering
- Nancy Ross, Associate Dean, College of Science

Leadership Development Program

Chair: Roseanne Foti, Advance Professor, Associate Professor, Psychology

- Andrea Dietrich, Professor, Civil and Environmental Engineering
- Brad Fenwick, Vice President for Research
- Elizabeth Grabau, Associate Professor and Department Head, Plant Pathology, Physiology, and Weed Science
- Mary Kasarda, Associate Professor, Mechanical Engineering

Increasing Representation of Women Faculty in Science and Engineering

Faculty Recruitment

Chair: Ellen Plummer, Director, Women's Center

AdvanceVT Visiting Scholars

Chair: Vicky Soghomonian, Associate Professor, Physics

- Ruth Grene, Professor, Plant Pathology, Physiology, and Weed Science
- Taranjit Kaur, Assistant Professor, Biomedical Science
- Leigh McCue, Assistant Professor, Aerospace and Ocean Engineering
- Layne Watson, Professor, Computer Science

Advancing Women into Faculty Careers

Ph.D. and Post-doctoral fellowships

Chair: Janis Terpenney, Associate Professor, Engineering Education

- Dennis Dean, Professor, Biochemistry
- Carola Haas, Associate Professor, Fisheries and Wildlife Science
- Mary Kasarda, Associate Professor, Mechanical Engineering
- Angela Scarpa, Associate Professor, Psychology

Graduate Student and Post-doc Seminars

Chair: Elisa Sotelino, Professor, Civil and Environmental Engineering

Activities and Findings

Research and Evaluation Activities and Findings

On June 8 – 9, 2006, *AdvanceVT* hosted an NSF site visit team for a mid-term evaluation of the program. The team met with almost 60 Virginia Tech faculty, administrators, and graduate students during the course of a two day visit. Feedback from the site visitors recognized the progress *AdvanceVT* has made in raising awareness of gender bias on campus and especially among search committees, preparing graduate students for faculty careers, developing leadership skills for women faculty, and revising university policies that impact work/life balance. Recommendations from the site visitors included bringing in an external evaluation team for additional feedback, expanding and documenting formative assessment activities for individual program elements, developing a leadership transition plan, and implementing more formal programs for department heads.

In response to the recommendations of the site visit committee, *AdvanceVT* engaged Dr. Lisa Frehill, Executive Director of the Commission on Professionals in Science and Technology and former PI of the Advance program at New Mexico State University, and Ms. Barbara Bogue, Associate Professor of Engineering Science and Mechanics and Women in Engineering, Penn State University, to conduct an external evaluation of the program. The evaluators reviewed program materials, including those prepared for the NSF site visit as well as publications, internal reports, and the project web site, and met on campus with six university administrators and 16 faculty members, in addition to the *AdvanceVT* leadership team, during a two day visit in early November. Their report provided specific recommendations for strengthening evaluation and assessment activities, planning for sustainability, and addressing campus climate including broader diversity issues. Many of the recommendations of the site visit team and the external evaluators have been incorporated into program activities in year four and plans for year five, including pre- and post-surveys of leadership development program participants and more systematic tracking of the career progress of research seed grant recipients.

During year four the *AdvanceVT* assessment team continued to interview faculty hired in the colleges of science and engineering in 2003 and 2004 and conducted additional analyses of the university-wide faculty survey fielded in spring 2005 and evaluations of specific *AdvanceVT* programs.

Science and Engineering 2003-04 New Hire Cohort Interviews

The assessment director continued the practice of conducting annual informal interviews with members of the faculty cohort who first joined the Virginia Tech science and engineering faculty in 2003 and 2004. Findings are interesting because they offer a way

to capture the issues faculty see as pressing in the early years of their appointment prior to tenure. Interviews during the fourth year brought forward some interesting new issues. Employment of spouses continued to be a significant concern for almost all of the members of the cohort. There was a bit of a “baby boom” among the male, but not female members of the cohort. With the process of preparing a dossier looming in a year for most members of the cohort, most seemed to be gauging their progress against expectations. All interviewed had received substantive feedback about their progress.

Faculty Climate Survey

In the fall of 2006 *AdvanceVT* conducted department and college level analyses of the responses to the 2005 faculty survey and presented a comparison of department level responses with the average response for the respective college to the college deans. For confidentiality reasons, college and department level analyses did not include breakdowns by gender or ethnicity. The analyses were also presented to department heads in the colleges of science and engineering. In the spring of 2007, *AdvanceVT* performed additional analyses of responses by ethnicity at the university level and shared those findings with the provost’s Task Force on Race and the Institution and the university black caucus. Discussions with both of those groups informed plans for a repeat of the survey in the final year of the grant.

Other AdvanceVT Program Evaluations

The *AdvanceVT* assessment team is currently in the process of surveying recipients of research seed grants in years two, three, and four, and interviewing participants in the second year of the leadership development program. Interviews will also be conducted with current and former leadership fellowship and PhD fellowship recipients. Participants in programs for graduate students and post-docs were asked to respond to an online survey. Reports on these evaluation activities will be completed in late summer 2007.

Lessons Learned from Assessment during Year Four

Interactions with members of the Task Force on Race and the Institution and the University Black Caucus made it clear that members of the minority community felt that the 2005 faculty climate survey did not fully address their concerns. Some were concerned that members of the minority community were not involved in developing the questions on the initial survey. In response to these concerns, *AdvanceVT* worked with members of the minority community to develop additional questions for the 2008 re-administration of the questionnaire. *AdvanceVT* continued to explore a variety of approaches to share the findings of the survey and other program activities with the university community and more thoroughly document activity level evaluations.

Training and Development Activities

College Liaisons

A new initiative for *AdvanceVT* in year four was the establishment of college liaisons for the colleges of science and engineering. The idea for college liaisons was borrowed from the UC Irvine Advance program, but the role of the liaison at Virginia Tech is less formal than at Irvine. Dr. Nancy Ross, associate dean in the College of Science, and Dr. Andrea Dietrich, professor of civil and environmental engineering in the College of Engineering, served as liaisons in their respective colleges. The college liaison role focused on enhancing the faculty search process and building community among women in the two colleges. Liaisons met with all female and some male candidates for faculty positions to inform them of work/life resources at Virginia Tech and *AdvanceVT* programs and to answer any questions. The liaisons were not members of the search committees, and so were able to discuss possibly sensitive issues with candidates in confidence. One candidate indicated that her meeting with the college liaison helped her to relax and made her campus interview less stressful. The college liaisons also hosted two networking events for female faculty and graduate students in the two colleges. Structured discussions at the events focused on department and campus climate issues.

Institutionalizing Change

During year four the Policy Review work group focused on developing a part-time employment policy for tenured and tenure-track faculty. Co-PI Pat Hyer, Associate Provost for Academic Administration, served as chair of the policy work group; Dr. Anne Zajac, associate professor of biomedical science in the college of veterinary medicine, served as co-chair. Advancing new or revised policies requires significant involvement with existing university governance structures, especially the Commission on Faculty Affairs and the Faculty Senate, which were deeply involved in the discussions and supportive of the proposed policy, which was approved by the University's Board of Visitors on June 4.

In addition to policy work accomplished through the *AdvanceVT* work group and faculty governance structure, there were significant accomplishments by other university committees and offices on issues identified by Advance, including childcare and dual career hires. The Co-PI /Associate Provost continued to play a key role in ensuring that these issues are addressed by the Provost's Office and other university structures and committees.

Significant Accomplishments for Year Four:

- Reviewed work/life policies with 45 new department heads and other university leaders at orientation on August 8-9, 2006;
- Reviewed policy changes with 100+ department heads, deans, and promotion and tenure committee chairs on September 22, 2006;

- Produced and distributed a brochure describing work-life balance programs for faculty at Virginia Tech, including child and elder care, support for dual career hires, family leave, stopping the tenure clock, and modified duties;
- Completed draft policy on part-time tenure track appointments. Policy was approved by Faculty Senate and the Commission on Faculty Affairs in March, by University Council in April, and the Board of Visitors in June;
- From July 1, 2006, to April 30, 2007, 57 new dual career cases have been logged into the database – 39 were recruitment cases and 18 were cases of retention for faculty who are already at Virginia Tech. A number of the dual career hires have been placed in positions at the university or in the community. A survey of referring department heads and of dual career partners was conducted to assess the effectiveness of the Dual Career Services Program.
- 19 requests for stopping the tenure clock (under newly revised policy) have been approved to date in 2006-07 – 9 women and 11 men. Three requests for modified duties have been approved for fall and spring 2006-07 (first year of implementation of new policy); none have been denied.

Department Climate

Jack Finney, professor of psychology, associate dean in the college of science and former department head agreed to lead this new effort in year four.

Significant accomplishments for the year:

- Reviewed college and department level analyses of responses to spring 2005 *AdvanceVT* faculty survey to identify departments that appear to have more positive than average and less positive than average responses.
- Presented college and department level data to college deans on November 9, 2006. Discussed with deans the best way to share information with department heads.
- Presented college and department level data to department heads at college-level meetings in November and December 2006.
- Surveyed all department heads in the colleges of science and engineering to collect information about departmental policies and procedures for faculty evaluations, mentoring, departmental governance, and communications.
- Held a workshop on Improving Department Climate at the annual Advancing Women at Virginia Tech workshop on January 9, 2007.
- Made a department climate presentation to the university's Task Force on Race and the Institution to identify common goals and strategies.
- Advised two department heads on strategies for implementing climate improvement strategies.
- Currently assembling a compendium of department and college strategies that contribute to positive climate with plans to disseminate across the university.
- Developing ways to train and make available facilitators to work more intensively with selected departments.
- Collaborating with the Graduate School to engage graduate students and graduate programs in the Department Climate Initiative.

- A group of *AdvanceVT* faculty has initiated a study, based on the Climate Survey results, to evaluate the relationship of departmental climate to faculty productivity. The study will involve additional factor analyses of the climate results, the creation of productivity indices, and regression analyses.

Empowering Women as Leaders and Scholars

Leadership Development Program

Dr. Roseanne Foti, Associate Professor of Psychology, led a second cohort of tenured women faculty from across the university in an individualized leadership development program. Each participant completed an assessment of her current leadership skills with input from her colleagues, superiors, and subordinates. Dr. Foti worked with the participants to prepare individualized development plans and met with the participants for coaching sessions throughout the year. *AdvanceVT* offered a series of leadership skill workshops and seminars designed around the participants' strengths and weaknesses that were also open to faculty campus-wide. Workshops and seminars addressed negotiations and conflict resolution and the roles of university leaders, including the vice-president for graduate studies and university research center directors. The first cohort of eight participants included women from five of the university's eight colleges. One of the participants has subsequently been appointed head of the department of plant pathology, physiology, and weed science in the College of Agriculture and Life Sciences; another is currently associate dean for outreach and external affairs in the College of Liberal Arts and Human Sciences; a third has been appointed assistant department head in Biological Systems Engineering. The second cohort of five women was selected in spring 2006 and included women from three colleges. *AdvanceVT* is in the process of following up with participants in previous cohorts to track their career progress and leadership aspirations. Four colleges are represented in the third cohort, which is currently in the process of completing their self-assessments.

Leadership Fellowships

During year four, *AdvanceVT* reinstated the Leadership Fellowship program, providing funds for three women to carry out proposed individual leadership development projects:

- **Dr. Karen Inzana**, Professor, Small Animal Clinical Sciences. Dr. Inzana led a review of the fourth year experience in the College of Veterinary Medicine.
- **Dr. Kathleen Jones**, Associate Professor, History. Dr. Jones worked with the Associate Dean of the College of Liberal Arts and Human Sciences to implement the college diversity plan.
- **Dr. Mary Kasarda**, Associate Professor, Mechanical Engineering. Dr. Kasarda worked with the university's government relations staff on research and academic policy issues.

Dr. Kasarda was unable to complete her project due to extenuating circumstances, and will continue her proposed activities in year five. Summaries of Drs. Inzana and Jones' fellowship activities are attached.

Research Seed Grants

AdvanceVT selected six junior women faculty members from the 28 proposals received as recipients of the fourth round of research seed grants. The deans of participating colleges provide matching funds for this program. Previous recipients of research seed grants were asked to complete a survey describing their career progress and the impact of the research seed grant. A report summarizing this feedback is attached. This year's selection process was coordinated by previous *AdvanceVT* Seed Grant Recipient Dr. Madeline Schreiber. New seed grant recipients are as follows:

- **Dr. Lisa Belden**, Assistant Professor, Biological Sciences. Dr. Belden, in collaboration with Dr. Jill Sible, will be examining the mechanistic cellular basis of embryonic responses to stress in amphibians, with a focus on understanding the role of different cellular networks in regulating responses to DNA damage caused by UV-B radiation.
- **Dr. Taranjit Kaur**, Assistant Professor, Biomedical Science. Dr. Kaur will use Terminal Restriction Fragment Polymorphism (T-RFLP) and 16sRNA to characterize bacterial and fungal flora in a habituated population of wild chimpanzees in East Africa. Infectious zoonotic agents transmissible from non-human primates are of significant public health importance and hence, the benefit of introducing these techniques is enormous in terms of detecting emerging infectious diseases and characterizing potential reservoirs.
- **Dr. Pamela Murray-Tuite**, Assistant Professor, Civil and Environmental Engineering. An area of increasing concern with regard to terrorism in transportation is the possibility that a malicious entity obtains hazardous materials and uses them as a weapon. Dr. Murray-Tuite's research investigates the feasibility of using probabilistic neural networks (PNN) to identify hijacked hazardous materials trucks. PNN is a pattern classification technique that will identify when vehicles have reasonably deviated from their original routes, considering congestion and traffic incidents that require "normal" re-routing.
- **Dr. Christina Petersson-Wolfe**, Assistant Professor, Dairy Science. Dr. Petersson-Wolfe's study is designed to examine the potential link between microbial inoculants used in dairy feed and subsequent mastitis caused by the bacteria *Enterococcus* spp. The first objective of this project is to examine the ability of enterococci to survive the fermentation process observed during the production of dairy feed. Secondly, it is to study the ability of these bacterial strains to cause mastitis in the bovine mammary gland.
- **Dr. Nichole Rylander**, Assistant Professor, Mechanical Engineering. The objective of Dr. Rylander's project will be to characterize the response of laser irradiated tissue with multi-walled carbon nanotube (MWNT) inclusions to variations in MWNT characteristics and laser parameters through both experiments and development of a novel computational treatment planning model. Combinatorial therapies utilizing nanotechnology such as MWNT and laser therapy have the potential to provide a more effective and minimally invasive alternative to customary surgical resection of tumors.
- **Dr. Liquing Zhang**, Assistant Professor, Computer Science. Dr. Zhang will analyze the role of gene conversion in three *Brucella* bacterial genomes with economic,

agricultural, and national security importance. Identifying the differences and similarities in this important aspect among the three species will not only enhance our understanding of the role that gene conversion plays in bacteria evasion of immune systems, but also shed light on the possible mechanisms of their virulence and host preference that can be used for providing genetic targets for rapid discrimination among the three bacteria.

Increasing Representation of Women in Science and Engineering

During year four the Increasing Representation work group continued its work with search committees and departments on successful faculty searches and hosted several visiting scholars.

Significant Accomplishments in Year Four:

- Held session on recruiting a diverse faculty at the January 9 Advancing Women at Virginia Tech workshop, attended by faculty, department heads, and other administrators from across the campus. Speakers from the University of Michigan STRIDE program helped lead the workshop.
- Co-hosted visits by young scholars and potential faculty candidates. Visits included a technical talk, a networking lunch or reception, and informal interactions between speakers and interested women at Virginia Tech. Four visiting scholars visited Virginia Tech under the auspices of *AdvanceVT*:
 - Vy Tran, Department of Physics, astrophysics
 - Diane Ebert-May, Departments of Biological Sciences and Biochemistry, science education, establishing nationwide networks in science education
 - Leah Shaw, Department of Physics, quantitative biological physics
 - Nicole Key, Mechanical Engineering, turbomachinery

Advancing Women into Faculty Careers

The focus of the Advancing Women work group continues to be on activities that empower female graduate students and post-doctoral research associates through fellowships with a significant mentoring component, exposure to successful female faculty role models, and networking opportunities.

Graduate Student and Post-doc Seminars

AdvanceVT hosted a series of monthly lunches for graduate students and post-docs on topics related to preparing for faculty careers:

- Conflict Resolution and Negotiations, Dr. Barbara Butterfield and Dr. Jane Tucker, Humaned, October 30, 2006
- Demystifying the Academic Job Search Process, Dr. Sam Easterling, Civil and Environmental Engineering, and Dr. Ken Eriksson, Geosciences, October 10, 2006

- Why Consider an Academic Career in a Teaching-Centered Institution?, Dr. Hank Yochum, Associate Professor of Physics, Sweet Briar College, November 14, 2006
- Getting Started in a Faculty Career, Dr. Carla Finkielstein, Biological Sciences, Virginia Tech, Dr. Leigh McCue, Aerospace Engineering, Virginia Tech, Dr. Irina Mazilu, Physics, Washington and Lee, Dr. Dorsa Sanadgol, Engineering, Sweet Briar College, February 20, 2007
- Taking Humor Seriously, Ms. Jill Tietjen, Technically Speaking, LLC, March 1, 2007
- Negotiating Academic Job Offers For Dual-Career Couples, Dr. Lisa Belden, Biological Sciences, Dr. Robert Jones, Biological Sciences, Dr. Anne McNabb, Graduate School, Dr. Ignacio Moore, Biological Sciences, Dr. Deborah Olsen, Educational Psychology, Dr. John Phillips, Biological Sciences, March 14, 2007
- Changing Our World: True Stories of Women Engineers, Ms. Sybil Hatch, Convey Marketing and Communications, March 19, 2007
- Thinking Outside the Box: Using Your Education for Fun and Profit After Grad School, Betsy Dulin, Esq., March 23, 2007
- Thoughts on Gender and Technology, Dr. Cornelia Brunner, Center for Children and Technology, March 27, 2007
- Contemporary Pedagogical Issues: How Do We Engage SOL-trained, Passive Learners?, Dr. Shelli Fowler, Graduate Education Development Institute, April 26, 2007

PhD and Post-doctoral Fellowships

AdvanceVT Professor Terpenney and *AdvanceVT* project director Layne met with the year four PhD and post-doctoral fellows funded by *AdvanceVT* and their mentors to discuss their career development and future plans and ways to improve the *AdvanceVT* fellowship program.

AdvanceVT selected two Ph.D. candidates from among 27 applicants and three post-doctoral fellows from among 13 applicants for year five of the grant. The fellowship application process requires submission of a mentoring plan to maximize the continued professional development of the awardees toward faculty careers. Year five fellowship recipients are:

- **Krista Rule**, Ph.D. Fellow, Civil and Environmental Engineering. Ms. Rule is a Ph.D. candidate in the Environmental and Water Resource Engineering program in the Charles E. Via Department of Civil and Environmental Engineering. She received a B.S. degree in chemistry from the University of Idaho and an M.S. degree from Virginia Tech in Environmental Engineering. In her M.S. research, Krista investigated chemical reactions between the antibacterial agent Triclosan and common drinking water disinfectants. Her Ph.D. research focuses on the development of a biosensor for the detection of *Cryptosporidium parvum* in drinking water. She plans to finish her degree in the summer of 2008.
- **Amy Villamagna**, Ph.D. Fellow, Fisheries and Wildlife Sciences. Amy grew up in the Hudson River Valley of New York. She earned her B.A. from Eckerd College in

St. Petersburg, Florida before joining the department of Sustainable Development and Conservation Biology at the University of Maryland–College Park for her master’s degree. Since early in her academic career, Amy has pursued international science, particularly in developing areas. During her master’s she worked for an international lake conservation organization where she first learned about Lake Chapala, Mexico, the present focus of her doctoral research. Amy joined Virginia Tech in January 2005, and since has been building an international research program in collaboration with a local Mexican university. Her research in Mexico explores to the effects of an invasive weed on the ecology of the lake with an emphasis on water bird ecology. As part of her *AdvanceVT* fellowship, Amy looks forward to exploring the role of women in international natural resource science and field ecology.

- **Lori Blanc**, Post-doctoral Fellow, Biological Sciences. Lori Blanc is a Ph.D. candidate in the department of Biological Sciences at Virginia Tech and will defend her dissertation in July 2007. Her areas of research expertise are avian community ecology and conservation biology. Recent work includes studies of how interactions between different species within an avian community can influence community structure and dynamics, and subsequently, impact endangered species management. She has received numerous grants and awards in recognition of her academic research, teaching and service including a National Science Foundation Doctoral Dissertation Improvement grant, a P.E.O. Scholar Award, an American Ornithologists’ Union Presidential Citation award, and the Virginia Tech College of Science 06-07 Outstanding Graduate Student Award. She obtained her B.S. and M.S. in Computer Science from California Polytechnic State University, San Luis Obispo.
- **Armaghan Salehian**, Post-doctoral Fellow, Mechanical Engineering. Armaghan Salehian started her doctoral research in the fall of 2004 at the Center for Intelligent Material Systems and Structures at Virginia Tech. Her research interests include modeling and design of smart materials, finite element methods, design and vibration of large inflatable satellites using homogenization methods, and composite structures. Her PhD work focuses on vibration and control of large inflatable space structures using embedded macro-fiber composites. Armaghan received a Master of Science degree from Worcester Polytechnic Institute in Massachusetts in the June of 2003. For her master’s thesis, she performed research on wave propagation in composite laminates and has used the theory of wavelets to detect the damage in these structures. She also received a Master of Science degree from University of Tehran in 2000 where she developed inverse methods for estimation of heat conductance coefficients of gases inside a rocket nozzle. She obtained her Bachelor of Science degree from Sharif University of Technology in 1997.
- **Kristine Urschel**, Post-doctoral Fellow, Animal and Poultry Sciences. Dr. Kristine Urschel is a Post-doctoral Fellow at the Middleburg Agricultural Research and Extension Center. Originally from Edmonton, Alberta, Canada, she earned her Bachelor of Science in Agriculture, with a major in Animal Science, from the University of Alberta. She then went on to pursue her doctoral studies in Nutrition and Metabolism at the University of Alberta, and defended her thesis, “Arginine synthesis and metabolism in neonatal piglets,” in January 2007. Dr. Urschel joined Virginia Tech in April 2007 and her research interests include studying amino acid and protein metabolism in horses using isotopic techniques and examining the factors

that regulate muscle protein synthesis in horses, particularly in older horses where muscle wasting occurs.

Transforming the Professoriate conference

On July 20-22, 2006, *AdvanceVT* held the Transforming the Professoriate conference at the Skelton Conference Center at the Inn at Virginia Tech. The goal of this conference was to provide female graduate students and postdoctoral associates in science and engineering with the tools to plan for a successful career in academia. With a special emphasis on women of color, the conference also served as a preliminary faculty recruitment effort by providing a forum for exposing nationally-competitive senior female doctoral students and postdoctoral researchers from around the country to Virginia Tech's science and engineering programs. In order to participate in the conference, graduate students and postdoctoral associates were required to apply for one of the conference positions available. Sixty-eight scholars were chosen, with all expenses paid, to attend. The conference boasted participants from India, South America and Eastern Europe.

Prior to the onset of the conference Dr. Tonya Smith-Jackson and her conference committee provided the participants with a Blackboard web site, hosted by Virginia Tech. This site allowed participants the opportunity to connect prior to the conference with other attendees and with conference speakers and presenters. The web site also afforded participants the chance to share their expectations for the conference with conference organizers, thus informing the content and the organization of the conference. Post conference activities were also conducted on the Blackboard site.

The conference itself covered a broad range of important and timely topics, including sessions on networking, negotiating, contemporary pedagogy and work/life balance. At each lunch Virginia Tech faculty members were on hand to facilitate conversations regarding academic careers and obstacles faced by women faculty, particularly those of color. One attendee remarked of the conference, "It was a rewarding experience. It's my first time to have shared with so many great and interesting women. I felt very comfortable and learned many useful things for my career planning."

Other Year Four Activities and Accomplishments

Building Community among Women

- Co-hosted a third annual fall welcome reception for women faculty and graduate students in collaboration with the Graduate School, Women's Center, Women's Studies Program, and the Organization of Women Faculty.
- Hosted two networking receptions for women faculty and graduate students in the colleges of science and engineering.
- Co-hosted a peer mentoring workshop for pre-tenured faculty with the Organization of Women Faculty.

Building Awareness and Understanding University-Wide

- Held fourth annual Advancing Women at Virginia Tech workshop on January 9, 2007. Over 100 Virginia Tech faculty members and administrators attended. The workshop included presentations from members of the University of Michigan STRIDE committee and a panel of new women department heads. Breakout sessions discussed how to develop and maintain a positive department climate and keys to successful faculty searches.

Outreach

AdvanceVT team members gave several presentations about the program at other universities and professional conferences.

- Amelink, C., and Creamer, E. G. (2006). Spillover and job satisfaction of married/partnered faculty members. Research paper presentation. Association for the Study of Higher Education National Conference. Anaheim, CA, November 1-4, 2006.
- Saddler, T., and Creamer, E. G. (2006). Collegiality and the job satisfaction of science and engineering women and minority faculty. Poster presentation. Association for the Study of Higher Education (ASHE) National Conference. Anaheim, CA, November 1-4, 2006.
- Terpenney, J. (2006). “Advancement of Women in Engineering,” Sungkyunkwan University, Suwon, Korea, November 14, 2006 (invited lecture).
- Creamer, E. G., Malley, J., Stewart, A., and Valian, V. (2007). Cross-institutional studies of strategies associated with institutional transformation among nineteen ADVANCE institutions. Symposium proposal. American Educational Research Association. April 9-13, 2007.
- Hyer, P. (2007). Panelist at the conference “Gender Equity: Strengthening the Physics Enterprise in Universities and National Labs,” May 6-8, 2007, hosted by the American Physical Society.
- Layne, P. (2007). “Using Data to Drive Institutional Change”, panel presentation at the World Federation of Engineering Organizations International Colloquium on Empowering Women in Engineering and Technology, Tunis, Tunisia, June 6-8, 2007.
- Creamer, E., and Layne, P. (2007). “Elements of the Work Environment that Contribute to the Ability of Engineering Faculty to Manage Work-Life Tensions”, American Society for Engineering Education Annual Conference, Honolulu, HI, June 24-27, 2007.

Products

Publications

AdvanceVT produced a new brochure on work-life balance programs for faculty, highlighting support for dual career hires, university policies on family leave, stopping the tenure clock, and modified duties, availability of child and elder care, campus lactation facilities, and the university’s work-life resource center. Copies were distributed to all tenured and pre-tenure faculty.

AdvanceVT developed and distributed five newsletters highlighting activities during the fall semester 2006 and spring semester 2007, accomplishments of women faculty at Virginia Tech, and statistics on women in science and engineering at Virginia Tech and nationwide. The newsletters are distributed in hard copy to university deans, center directors, and department heads as well as at *AdvanceVT* events, are sent out by email to work group and committee members and posted on the *AdvanceVT* website at http://www.advance.vt.edu/News_and_Events/Past_Newsletters.htm . Guided by recommendations from the external reviewers, summaries of key findings from data collected through *AdvanceVT* are now being included in each issue of the newsletter.

Websites

The *AdvanceVT* website, www.advance.vt.edu, includes information about the Virginia Tech Advance leadership team, funding opportunities, accomplishments of women scientists and engineers at Virginia Tech, upcoming activities, a description of *AdvanceVT*'s assessment plan and informational resources for women graduate students and faculty. The site includes a copy of Virginia Tech's Advance proposal to NSF and links to the NSF Advance website as well as websites belonging to the other NSF Advance Institutional Transformation grant recipients. Annual reports, data from the faculty survey, and other institutional data on women in science and engineering are also posted on the *AdvanceVT* website. During the summer of 2007, the *AdvanceVT* web site will be redesigned to incorporate Virginia Tech's new website design templates.

The Advance portal website, www.advance-portal.net, was converted from a "wiki" format to a static website to control spam and inappropriate content. Links to new Advance grant recipients' sites were added as they became available. The site is designed to serve as a center of communication among Advance project team members. It is organized to include links to important information based on pre-defined categories, includes a search engine and links to the institutional transformation grant recipients' sites. Occasional feature articles highlight events and activities of interest to the Advance community.

Attachments

Year Four Financial Report and Year Five Funding Request

Quantitative Indicators of Activity and Progress

Research Seed Grant Evaluation Report

Leadership Fellowship Summary Reports

AdvanceVT Year Four Financial Report and Year Five Revised Budget Request

Budget Explanation for Current Year (Year Four)

Table 1 summarizes the budgeted and actual costs for the fourth year of the grant. Specific cost elements are explained below. *AdvanceVT* made a strategic decision to spend some of the unspent funds carried over from the previous years of the program during year four.

A. Senior Personnel

Mark McNamee continued to serve as Principal Investigator for year four of the grant and provides overall oversight of the program. Dr. McNamee will continue in this role during year five. Five percent of Dr. McNamee's salary is provided by the university as cost sharing.

Patricia Hyer, Co-Principal Investigator, serves as a member of the leadership team and executive committee and continued to lead the policy review and implementation effort. Twenty-five percent of Dr. Hyer's salary is provided as a cost share to *AdvanceVT* from the provost's office for each year of the program.

Tonya Smith-Jackson, associate professor of industrial and systems engineering, became a co-PI in fall 2006 and served on the Executive Committee for *AdvanceVT*. Dr. Smith-Jackson received support for a graduate student funded by the grant instead of salary compensation.

Beate Schmittmann, professor and department head in physics, became a co-PI in fall 2006 and served on the Executive Committee for *AdvanceVT*. In the fourth year of the grant, Dr. Schmittmann received travel support funded by the grant instead of salary compensation.

Roseanne Foti, associate professor of psychology, continued to be responsible for the *AdvanceVT* leadership development program and served as a member of the leadership team. Dr. Foti received a course buy-out during the spring semester funded by the grant.

Andrea Dietrich, professor of civil and environmental engineering, served in the newly created position of college liaison for the college of engineering and served as a member of the leadership team in year four. Dr. Dietrich received a course buy-out and a month of summer salary funded by the grant.

Janis Terpenney, associate professor of engineering education, served as a member of the leadership team and coordinated selection of Ph.D. and post-doctoral fellowship recipients. She received two weeks of summer salary funded by the grant.

Elizabeth Creamer directs the assessment effort of Virginia Tech's Advance program. In the fourth year of the grant, Dr. Creamer received two course buy-outs and one month of summer salary paid for by the grant.

Peggy Layne, program director, provides full time day-to-day management of *AdvanceVT* program activities. During the fourth year of the grant, her salary was paid for with returned overhead as part of the university's cost sharing commitment.

Total expenditures for senior personnel direct charged to the grant in year four are expected to total \$102,320. This amount exceeds the NSF approved budget for year four by almost 50%. In order to increase participation of faculty members in leadership roles, *AdvanceVT* spent more on faculty salaries in year four than in previous years.

B. Other Personnel

Administrative Support

Robyn Midkiff provided full-time administrative support to the *AdvanceVT* program in year four. Her salary is provided as a cost share by the provost's office.

Graduate Students

Ane Johnson continued as *AdvanceVT*'s programmatic graduate assistant during the fourth year of the grant, providing support to the program director and the leadership team. Her assistantship, summer salary, and tuition were paid for with grant funds.

Cynthia Fife was the assessment graduate assistant during the fall semester of 2006. Her assistantship and tuition were paid for with grant funds. Tonya Saddler joined the *AdvanceVT* program as a graduate assistant supporting assessment in summer 2007.

During the fourth year of Virginia Tech's *Advance* program, the graduate school provided support for two graduate fellowships. Their assistantships and tuition were provided as cost sharing by the graduate school.

Post-doctoral associates

AdvanceVT partially funded fellowships for four post-doctoral associates during the fourth year of the grant.

Total expenditures for other personnel directly charged to the grant in year four are expected to total \$124,086. This is close to the budgeted amount of \$126,017, and less than the approved amount of \$143,838.

C. Fringes

During the fourth year of the grant, fringe benefits are calculated at the approved negotiated rates for faculty, staff, special research faculty, graduate assistants, and hourly employees. In year four, \$42,877 will be spent on fringes. This amount is about 12% more than the approved budget, a result of increased spending on salaries.

D. Equipment

No equipment was purchased using grant funds during year four.

E. Travel

In 2007, members of the *AdvanceVT* leadership team traveled to participate in the annual Advance principal investigators' meeting at NSF in June. Several members of the *AdvanceVT* team attended conferences throughout the year and presented information about the program. In addition, *AdvanceVT* provided travel support for three distinguished lecturers and four visiting scholars during the fourth year of the grant.

Total travel expenditures for year four are anticipated to be \$24,254. This amount is within 1% of the approved amount.

F. Participant Support

AdvanceVT hosted its fourth workshop for the Virginia Tech community in January 2007. This annual event is a very effective way to reach a wide audience across campus. *AdvanceVT* hosted a national conference for graduate students and post-doctoral researchers preparing for faculty careers in July 2006, and some of those costs carried over into the fourth year of the grant. The total amount of participant support costs in year four is expected to be \$33,072, almost triple what was budgeted, primarily due to the costs of the July 2006 conference.

G. Other Direct Costs

G.1 Materials and supplies

AdvanceVT incurred expenses for the purchase of software and general office supplies. Grant funds were also expended for costs related to meetings of the work groups, executive committee, and seminars with visiting speakers. Virginia Tech participated in the Collaborative on Academic Careers in Higher Education (COACHE) in this academic year in order to obtain additional data on the work environment for junior faculty both at Virginia Tech and comparable institutions. *AdvanceVT* shared these costs with the provost's office. Fees for participation in COACHE are reported here. Total expenses for materials and supplies in year four were \$39,020, about 10% over the approved budget.

G.2 Publication costs

In the fourth year of the grant, *AdvanceVT* continued to focus on increased visibility of the program both on campus and in the wider community, and produced a variety of printed materials towards that end. A brochure describing university work/life policies was distributed to all teaching and research faculty on campus. Five newsletters were distributed to campus leaders and posted on the web. The total amount spent on publications in year four was \$3,467, about 30% below the approved amount.

G.3 Consultants

AdvanceVT employed a local facilitator for planning meetings with the leadership team and brought in two external evaluators to provide feedback on the program. Costs for these services in the fourth year of the grant were \$18,623. This amount is about 10% under the NSF approved budget.

G.4 Computer services

No computer services costs were incurred for the *Advance* program.

G.5 Subcontracts

No subcontracts were issues as part of the *Advance* program.

G.6 Other

Total costs of \$176,129 were incurred in this category for year four of the grant, including tuition waivers for graduate assistants, research seed grants for six junior faculty members, expenses for leadership fellowships and the leadership development program for senior women faculty, and charges for telephone and data lines. This amount is about 20% above the NSF approved budget.

H. Total direct

Total direct costs charged to the grant in year four were \$563,848, vs. a budget of \$493,476. Most of the difference is attributable to spending more than planned on faculty salaries and carried over expenses from the 2006 graduate student conference.

I. Total indirect

Total indirect costs incurred in year four of the grant are expected to be \$251,170. Indirect costs are incurred on all direct costs with the exception of tuition and equipment.

J. Total direct + indirect

Total direct and indirect costs direct charged to the grant in year four are \$815,018 vs. a budget of \$715,023, a variance of 14%.

K. Residual

No additional residual funds were generated during year four. *AdvanceVT* utilized funds carried over from the first three years of the program to increase the level of activity during year four.

L. Amount of request for year five

See the following section for the revised year five budget request and explanation.

M. Cost sharing

Cost sharing provided by the provost's office, the graduate school, and returned overhead in year four included PI, co-PI, project director, and administrative assistant salaries, and two graduate assistantships, and is projected to total approximately \$250,000 for the period 9/1/06-8/31/07.

Table 1
AdvanceVT Year Four Budget Analysis
(Includes Advance Portal Website)

	Year 4 Approved Budget	Year 4 Revised Budget Request	Year 4 Expenses (Estimated)	Variance from Approved	% Variance
A. Senior Personnel	69,526	68,000	102,320	(\$32,794)	-47%
B. Other personnel					
B.1. Post-doctoral associates	90,738	86,265	69,106	\$21,632	24%
B.2. Other professionals	0	0	0	\$0	
B.3. Graduate students	53,100	38,752	54,980	(\$1,880)	-4%
B.4. Secretarial/ Clerical	0	0	0	\$0	
B.5. Undergraduate Students	0	1,000	0	\$0	-100%
B.6. Other	0	0	0	\$0	
Total salaries + wages	213,364	194,018	226,406	(\$13,042)	-6%
C. Fringe benefits	38,408	50,567	42,877	(\$4,469)	-12%
Total salaries, wages + fringe	251,772	244,584	269,283	(\$17,511)	-7%
D. Permanent equipment	0	0	0	\$0	
E. Travel (domestic)	24,500	23,250	24,254	\$246	1%
F. Participant support	8,750	8,590	33,072	(\$24,322)	-278%
G. Other direct costs					
G.1 Materials & supplies	35,000	18,500	39,020	(\$4,020)	-11%
G.2 Publications	5,000	4,000	3,467	\$1,533	31%
G.3 Consultants	20,500	9,000	18,623	\$1,877	9%
G.4 Computer services	0	0	0	\$0	
G.5 Subcontracts	0	0	0	\$0	
G.6 Other	147,954	185,725	176,129	(\$28,175)	-19%
Total other direct costs	208,454	217,225	237,239	(\$28,785)	-14%
H. Total direct costs	493,476	493,649	563,848	(\$70,372)	-14%
I. Total indirect costs (46.2% excluding tuition & equip.)	221,547	221,375	251,170	(\$29,623)	-13%
J. Total direct + indirect	715,023	715,024	815,018	(\$99,995)	-14%
K. Residual funds	0	0	0		
L. Amount this request					
M. Cost sharing	143,013	288,763			

AdvanceVT Year Five Revised Budget Request

Budget Explanation for Revised Year Five Request

Table 2 summarizes revised budgeted costs for the fifth year of the grant and variations from the approved budget based on experience to date. The total amount budgeted for year five, \$716,259, is the same as that previously approved. Specific cost elements are explained below.

A. Senior Personnel

Provost Mark McNamee will continue to provide overall leadership to Virginia Tech's Advance project as Principal Investigator. Five percent of Dr. McNamee's salary is provided as a cost share to *AdvanceVT* from the provost's office.

Patricia Hyer will continue to serve as a Co-Principal Investigator and to lead the work element on institutional change, focusing on policy review and implementation. Twenty-five percent of Dr. Hyer's salary is provided as a cost share to *AdvanceVT* from the provost's office.

Roseanne Foti, Advance professor, will continue to lead the leadership development program as part of the work element on empowering women. In the fifth year of the grant, Dr. Foti will receive a course buy-out funded by the grant.

Elizabeth Creamer directs the assessment effort of Virginia Tech's Advance program. In the fifth year of the grant, 10% of Dr. Creamer's time during the academic year and one month of summer salary are paid for by the grant.

Peggy Layne, program director, provides full time day-to-day management of *AdvanceVT* program activities. In the fourth year of the grant, Ms. Layne's salary will be cost shared through overhead return.

In order to increase the involvement of women faculty at Virginia Tech in the Advance project, we anticipate providing financial support in the form of course buy-outs, summer salary, or travel money for additional individuals who make significant contributions to the project goals by taking the lead on a particular project or activity. These individuals will be identified in summer or fall 2007.

Proposed total expenditures for senior personnel direct charged to the grant in year five are \$110,170.

B. Other Personnel

Post-Doctoral Fellows

AdvanceVT has awarded three partial post-doctoral fellowships for year five of the grant.

Administrative Support

Robyn Midkiff provides full-time administrative support to the *AdvanceVT* program. Her salary is cost shared by the provost's office.

Graduate Students

Tonya Saddler, a graduate student in educational leadership and policy studies, will provide support for assessment activities during year five of the grant. Her assistantship, summer salary, and tuition will be paid with grant funds.

Ane Johnson, a doctoral student in educational leadership and policy studies, will continue to provide support to the program director during year five of the grant. Her assistantship, summer salary, and tuition will be paid for with grant funds.

During year five of the grant, the graduate school will provide cost sharing support for two female graduate students in science and/or engineering.

Undergraduate Students

An undergraduate student may be hired on an hourly basis to transcribe interview tapes as needed.

Total budgeted expenditures for other personnel direct charged to the grant in year five are \$91,804.

C. Fringes

During the fifth year of the grant, fringe benefits will be charged at the university's negotiated and approved rates. In year five, \$53,672 is budgeted for fringes. This is an increase over the original proposal budget due to increases in the university's negotiated fringe rates.

D. Equipment

No permanent equipment will be purchased with grant funds.

E. Travel

In year five, members of the *AdvanceVT* leadership team and work groups will travel to participate in the Advance annual principal investigators' meeting. Members of the *AdvanceVT* team will also travel to other Advance institutions, other universities, and conferences to benchmark best practices, share lessons learned, and develop relationships with potential future faculty candidates. *AdvanceVT* also anticipates bringing a variety of speakers to Virginia Tech throughout the year for seminars and workshops, including external consultants, senior scholars, doctoral students and post-doctoral scholars for pre-recruitment visits. Total travel expenditures for year five are budgeted at \$21,200.

F. Participant Support

In year five of the grant, *AdvanceVT* will host another workshop for Virginia Tech faculty with a high level outside speaker. Also budgeted in this category are incentives for faculty to participate in interviews as part of *AdvanceVT*'s assessment program. Total budgeted participant support costs for year five are \$12,250.

G. Other Direct Costs

G.1 Materials and supplies

In year five of the grant, *AdvanceVT* will again incur expenses for general office supplies and costs related to meetings of the work groups, leadership team, executive committee, and seminars with visiting speakers. Total budgeted expenses for year five are \$43,000. This amount is based on experience in prior years.

G.2 Publication costs

In the fifth year of the grant, *AdvanceVT* will produce additional newsletters and informational materials to publicize program activities and findings, including educational materials for search committees. The budgeted amount is \$6,000.

G.3 Consultants

In year five of the grant, *AdvanceVT* will engage the services of outside advisors or gender equity experts for workshops and seminars and provide speaker honoraria for high level visiting scholars. The budgeted amount is \$25,000.

G.4 Computer services

No computer services costs are anticipated for the Advance program.

G.5 Subcontracts

No subcontracts are anticipated as part of the Advance program.

G.6 Other

AdvanceVT has awarded six research seed grants to junior women faculty to assist them in preparing grant proposals for external funding for year five of the grant. *AdvanceVT* has also selected five women for the third year of a structured leadership development program. The program includes assessment, preparation of individualized development plans, and a series of informational and skill building workshops for participants and other women faculty. Also in this category are funds for departmental incentives to support participation in *AdvanceVT* or other gender equity related activities, tuition waivers for graduate assistants working on the

project, and dedicated telephone and data lines for the *AdvanceVT* office. The total budgeted amount is \$131,695.

H. Total direct

Total direct costs charged to the grant in year five are budgeted at \$494,791.

I. Total indirect

Total indirect costs incurred in year five of the grant are budgeted at \$221,456. Indirect costs are incurred on all direct costs with the exception of tuition.

J. Total direct + indirect

Total direct and indirect costs direct charged to the grant in year five are budgeted at \$716,246.

K. Residual

AdvanceVT anticipates spending all of the requested funds on the activities described.

L. Amount of request for year five

AdvanceVT requests approval to spend \$716,246 for year five of the grant.

M. Cost sharing

Cost sharing provided by the provost's office, the graduate school, and returned overhead in year five will include PI, Co-PI, program director, and administrative assistant salaries, and two graduate assistantships, exceeding the required amount of \$143,013.

Table 2
AdvanceVT Year Five Revised Budget Request

	Original Year 5 Budget	Revised Year 5 Budget Request
A. Senior Personnel	\$74,046	\$110,170
B. Other personnel		
B.1. Post-doctoral associates	96,636	50,000
B.2. Other professionals	0	0
B.3. Graduate students	54,970	41,554
B.4. Secretarial/ Clerical	0	0
B.5. Undergraduate Students	0	250
B.6. Other	0	0
Total salaries + wages	225,652	201,974
C. Fringe benefits	40,904	53,672
Total salaries, wages + fringe	266,556	255,646
D. Permanent equipment	0	0
E. Travel (domestic)	23,750	21,200
F. Participant support	8,750	12,250
G. Other direct costs		
G.1 Materials & supplies	35,000	43,000
G.2 Publications	5,000	6,000
G.3 Consultants	20,500	25,000
G.4 Computer services	0	0
G.5 Subcontracts	0	0
G.6 Other	135,000	131,695
Total other direct costs	195,500	205,695
H. Total direct costs	494,556	494,791
I. Total indirect costs (46.2% excluding tuition & equip.)	221,703	221,456
J. Total direct + indirect	716,259	716,246
K. Residual funds		
L. Amount this request		716,246
M. Cost sharing	143,013	

Current and Pending Support

(See GPG Section II.D.8 for guidance on information to include on this form.)

The following information should be provided for each investigator and other senior personnel. Failure to provide this information may delay consideration of this proposal.

PAGE 1 of 1
Investigator: **Mark McNamee** Other agencies (including NSF) to which this proposal has been/will be submitted.

Support: Current Pending Submission Planned in Near Future *Transfer of Support

Project/Proposal Title: Bridging the Gap Between New Materials, Fuel Cell Devices and Products: An Alliance of Virginia Universities (VT-VCU)

PI : James E. McGrath

Co-PI: Mark McNamee

Source of Support: NSF

Total Award Amount: \$ 600,000.00

Total Award Period Covered: May 1, 2004 – April 30, 2006; NCTE to April 30, 2007

Location of Project: Virginia Tech

Person-Months Per Year Committed to the Project.

Cal: .25

Acad:

Sumr:

Support: Current Pending Submission Planned in Near Future *Transfer of Support

Project/Proposal Title: Advance Institutional Transformation Award

Co-PIs: Patricia Hyer, Beate Schmittmann, Tonya Smith-Jackson

Source of Support: National Science Foundation

Total Award Amount: \$ 3,734,965

Total Award Period Covered: 9/1/03 – 8/31/08

Location of Project: Virginia Tech

Person-Months Per Year Committed to the Project.

Cal: .2

Acad:

Sumr:

Support: Current Pending Submission Planned in Near Future *Transfer of Support

Project/Proposal Title: Partnership for Water Purification

PIs: James McGrath

Source of Support:

Total Award Amount: \$ 600,000

Total Award Period Covered: 3/1/07 – 2/28/09

Location of Project: Virginia Tech

Person-Months Per Year Committed to the Project.

Cal: .33

Acad:

Sumr:

Support: Current Pending Submission Planned in Near Future *Transfer of Support

Project/Proposal Title:

Co-PIs:

Source of Support:

Total Award Amount: \$

Total Award Period Covered:

Location of Project: Virginia Tech

Person-Months Per Year Committed to the Project.

Cal:

Acad:

Sumr:

Support: Current Pending Submission Planned in Near Future *Transfer of Support

Project/Proposal Title:

Co-PIs:

Source of Support:

Total Award Amount: \$

Total Award Period Covered:

Location of Project: Virginia Tech

Person-Months Per Year Committed to the Project.

Cal:

Acad:

Sumr:

Current and Pending Support

(See GPG Section II.D.8 for guidance on information to include on this form.)

The following information should be provided for each investigator and other senior personnel. Failure to provide this information may delay consideration of this proposal.

Investigator: Patricia Hyer	PAGE 1 of 1	Other agencies (including NSF) to which this proposal has been/will be submitted.
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Support: Current Pending Submission Planned in Near Future *Transfer of Support
 Project/Proposal Title: ADVANCE Institutional Transformation Award

PI: Mark McNamee Co-PIs: Beate Schmittmann, Tonya Smith-Jackson
 Source of Support: National Science Foundation
 Total Award Amount: \$ 3,734,965 Total Award Period Covered: 9/01/03 – 8/31/08
 Location of Project: Virginia Tech
 Person-Months Per Year Committed to the Project. Cal: .5 Acad: Sumr:

Support: Current Pending Submission Planned in Near Future *Transfer of Support
 Project/Proposal Title:

Co-PIs:
 Source of Support:
 Total Award Amount: \$ Total Award Period Covered:
 Location of Project: Virginia Tech
 Person-Months Per Year Committed to the Project. Cal: Acad: Sumr:

Support: Current Pending Submission Planned in Near Future *Transfer of Support
 Project/Proposal Title:

Co-PIs:
 Source of Support:
 Total Award Amount: \$ Total Award Period Covered:
 Location of Project: Virginia Tech
 Person-Months Per Year Committed to the Project. Cal: Acad: Sumr:

Support: Current Pending Submission Planned in Near Future *Transfer of Support
 Project/Proposal Title:

Co-PIs:
 Source of Support:
 Total Award Amount: \$ Total Award Period Covered:
 Location of Project: Virginia Tech
 Person-Months Per Year Committed to the Project. Cal: Acad: Sumr:

Support: Current Pending Submission Planned in Near Future *Transfer of Support
 Project/Proposal Title:

Co-PIs:
 Source of Support:
 Total Award Amount: \$ Total Award Period Covered:
 Location of Project: Virginia Tech
 Person-Months Per Year Committed to the Project. Cal: Acad: Sumr:

*If this project has previously been funded by another agency, please list and furnish information for immediately preceding funding period.



Current and Pending Support

(See GPG Section II.D.8 for guidance on information to include on this form.)

The following information should be provided for each investigator and other senior personnel. Failure to provide this information may delay consideration of this proposal.				
Investigator: Andrea Dietrich	Other agencies (including NSF) to which this proposal has been/will be submitted.			
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title: Impacts of Lining Materials on Water Quality: Lab-Scale Studies				
Co-PIs: Source of Support: Awwa Research Foundation (through Weston Solutions) Total Award Amount: \$ 132,775 Total Award Period Covered: Nov 2006-Nov 2008 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. 2 years Cal: Acad: Sumr:				
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title: Mechanisms of Metallic Flavor from Drinking Water				
Co-PIs: Source of Support: Institute for Public Health and Water Research Total Award Amount: \$ 200,000 Total Award Period Covered: August 2006-August 2008 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. 1 mo/yr Cal: Acad: Sumr:				
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title: Towards Sustainable Materials Use for Water Infrastructure				
Co-PIs: Source of Support: National Science Foundation Total Award Amount: \$ 1,638,000 Total Award Period Covered: 08/03-07-07 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. 1 mo/yr Cal: Acad: Sumr:				
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title: Research Experience for Undergraduates				
Co-PIs: Source of Support: National Science Foundation Total Award Amount: \$ 12,000 Total Award Period Covered: Sept 2005-Aug 2008 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. .25 mo Cal: Acad: Sumr:				
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title: Natural Resources and Environment				
Co-PIs: Source of Support: United States Department of Agriculture Total Award Amount: \$ 269,000 Total Award Period Covered: July 2002-August 2007 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. .25 mo Cal: Acad: Sumr:				

Current and Pending Support

(See GPG Section II.D.8 for guidance on information to include on this form.)

The following information should be provided for each investigator and other senior personnel. Failure to provide this information may delay consideration of this proposal.	
PAGE 2 of 2 Investigator: Andrea Dietrich	Other agencies (including NSF) to which this proposal has been/will be submitted.
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title: IGERT: Macromolecular Interfaces with Life Sciences Co-PIs: Source of Support: National Science Foundation Total Award Amount: \$3,200,000 Total Award Period Covered: 02/04-02-10 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. .5mo Cal: Acad: Sumr:	
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title: AdvanceVT Leadership Fellowship Grant Program Co-PIs: Source of Support: National Science Foundation through Virginia Tech's ADVANCE Institutional Transformation award Total Award Amount: \$ 36,711 Total Award Period Covered: 01/07-08/07 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. 2 mo Cal: Acad: Sumr:	
Support: <input type="checkbox"/> Current <input checked="" type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title: Engineering Sustainable Polyethylene Potable Water Infrastructure Co-PIs: Source of Support: National Science Foundation Total Award Amount: \$ 307,626 Total Award Period Covered: 08/07-05/09 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. 65% PI Cal: Acad: Sumr:	
Support: <input type="checkbox"/> Current <input checked="" type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title: Evaluating Critical Relationships Between New and Aged Polyethylene Water Pipe and Drinking Water Contaminants Using Advanced Material Characterization Techniques Co-PIs: Source of Support: Awwa Research Foundation Total Award Amount: \$ 200,000 Total Award Period Covered: Aug 2007-Aug 2009 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. 100% PI Cal: Acad: Sumr: 0	
*If this project has previously been funded by another agency, please list and furnish information for immediately preceding funding period.	



Current and Pending Support

(See GPG Section II.D.8 for guidance on information to include on this form.)

The following information should be provided for each investigator and other senior personnel. Failure to provide this information may delay consideration of this proposal.

Investigator: Elizabeth Creamer	Other agencies (including NSF) to which this proposal has been/will be submitted.
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Support:	<input checked="" type="checkbox"/> Current	<input type="checkbox"/> Pending	<input type="checkbox"/> Submission Planned in Near Future	<input type="checkbox"/> *Transfer of Support
Project/Proposal Title:				
Investigating the Gender component: Cultures that Promote Equity in Undergraduate Engineering				
Co-PIs: Carol Burger, Peggy Meszaros				
Source of Support: NSF				
Total Award Amount: \$ 448,970		Total Award Period Covered: 10/01/05-09/30/08		
Location of Project: Virginia Tech				
Person-Months Per Year Committed to the Project.		Cal:	Acad: .5	Sumr: 2

Support:	<input type="checkbox"/> Current	<input type="checkbox"/> Pending	<input type="checkbox"/> Submission Planned in Near Future	<input type="checkbox"/> *Transfer of Support
Project/Proposal Title:				
Co-PIs:				
Source of Support:				
Total Award Amount:		Total Award Period Covered:		
Location of Project:				
Person-Months Per Year Committed to the Project.		Cal:	Acad:	Sumr:

Support:	<input type="checkbox"/> Current	<input type="checkbox"/> Pending	<input type="checkbox"/> Submission Planned in Near Future	<input type="checkbox"/> *Transfer of Support
Project/Proposal Title:				
Co-PIs:				
Source of Support:				
Total Award Amount:		Total Award Period Covered:		
Location of Project: Virginia Tech				
Person-Months Per Year Committed to the Project.		Cal:	Acad:	Sumr:

Support:	<input checked="" type="checkbox"/> Current	<input type="checkbox"/> Pending	<input type="checkbox"/> Submission Planned in Near Future	<input type="checkbox"/> *Transfer of Support
Project/Proposal Title:				
RES – Women in Information Technology: Pivotal Transition from School to Careers Supplement				
Co-PIs: Carol Burger, Peggy Meszaros				
Source of Support: NSF				
Total Award Amount: \$ 134, 250		Total Award Period Covered: 10/01/04-08/30/05		
Location of Project: Virginia Tech				
Person-Months Per Year Committed to the Project.		Cal: 1	Acad:	Sumr:

Support:	<input checked="" type="checkbox"/> Current	<input type="checkbox"/> Pending	<input type="checkbox"/> Submission Planned in Near Future	<input type="checkbox"/> *Transfer of Support
Project/Proposal Title:				
Advance Institutional Transformation				
Co-PIs: Mark McNamee, Patricia Hyer, Beate Schmittmann, Tonya Smith-Jackson				
Source of Support: NSF				
Total Award Amount: \$ 3,734,965		Total Award Period Covered: 9/01/03 – 8/31/08		
Location of Project: Virginia Tech				
Person-Months Per Year Committed to the Project.		Cal:	Acad: 0.9	Sumr: 1.0

*If this project has previously been funded by another agency, please list and furnish information for immediately preceding funding period.



Current and Pending Support

See GPG Section II.D.8 for guidance on information to include on this form.

The following information should be provided for each investigator and other senior personnel. Failure to provide this information may delay consideration of this proposal.			
Investigator: Tonya Smith-Jackson, Ph.D. Associate Professor, ISE		Other agencies (including NSF) to which this proposal has been/will be submitted:	
Support: X	Current	Pending	<input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support
Project/Proposal Title: Public Safety Cognitive Radio: Phase 3 Dispatcher System Design			
Source of Support: National Institute of Justice			
Total Award Amount: \$525,000		Total Award Period Covered: 7/1/07 – 1/31/08	
Location of Project: Virginia Tech, Center for Wireless Technologies			
Person-months committed to project: Cal: 0.00 Acad: 1 Sumr: 0			
Support: X	Current	Pending	<input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support
Project/Proposal Title: Occupational Safety and Health Training Grant			
Source of Support: NIOSH			
Total Award Amount: \$60,000		Total Award Period Covered: 8/1/06 – 7/21/07	
Location of Project: VT, Industrial and Systems Engineering			
Person-months committed to project: Cal: 0.00 Acad: 0 Sumr: 0			
Support: X	Current	Pending	<input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support
Project/Proposal Title: Public Safety Cognitive Radio			
Source of Support: National Institute of Justice			
Total Award Amount: \$725,000		Total Award Period Covered: 2/1/07 – 1/31/08	
Location of Project: VT, Industrial and Systems Engineering			
Person-months committed to project: Cal: 0.00 Acad: 10 Sumr: 10			
Support: X	Current	Pending	<input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support
Project/Proposal Title: Interfaces for the Embodied Mind			
Source of Support: National Science Foundation			
Total Award Amount: 200,000		Total Award Period Covered: 1/1/06 – 12/31/09	
Location of Project: Virginia Tech			
Person-months committed to project: Cal: 0.00 Acad: 0.40 Sumr: 0.50			
Support: X	Current	<input type="checkbox"/> Pending	<input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support
Project/Proposal Title: Center for Innovation in Construction Safety and Health/ICTAS			
Source of Support: NIOSH			
Total Award Amount: 3,447,166		Total Award Period Covered: 9/15/04-9/14/09	
Location of Project: VT Institute for Critical Technologies and Applied Sciences			
Person-months committed to project: Cal: 0.00 Acad: 1.00 Sumr: 1.00			
Support: X	Current	<input type="checkbox"/> Pending	<input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support
Project/Proposal Title: Training Needs Analysis for Construction Safety and Health			
Source of Support: NIOSH/CDC			
Total Award Amount: \$276,679		Total Award Period Covered: 9/20/04 – 8/31/06	
Location of Project: Center for Innovation in Construction Safety and Health/ICTAS			
Person-months committed to project: Cal: 0.00 Acad: 1.00 Sumr: 1.00			
Support: X	Current	<input type="checkbox"/> Pending	<input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support
Project/Proposal Title: Sensemaking and Distributed Cognition			
Source of Support: Army Research Office			
Total Award Amount: \$139,500		Total Award Period Covered: 10/1/04 – 9/30/06	
Location of Project: VT Assessment and Cognitive Ergonomics Lab			
Person-months committed to project: Cal: 0.00 Acad: .50 Sumr: 1.00			
Support: X	Current	Pending	<input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support
Project/Proposal Title: Cultural ergonomics to improve pesticide safety			
Source of Support: NIOSH			
Total Award Amount: \$155,000		Total Award Period Covered: 10/1/01 – 6/30/06	
Location of Project: VT Assessment and Cognitive Ergonomics/Safety Engineering Lab			
Person-months committed to project: Cal: 0.00 Acad: .5 Sumr: .5			
Support: X	Current	<input type="checkbox"/> Pending	<input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support
Project/Proposal Title: System Safety Approach to Driver Competency and Safety Training			
Source of Support: UPS			
Total Award Amount: \$450,000		Total Award Period Covered: 6/1/06 – 11/7/07	
Location of Project: Center for Innovation in Construction Safety and Health			
Person-months committed to project: Cal: 0.00 Acad: 0.00 Sumr: .5			

Current and Pending Support

See GPG Section II.D.8 for guidance on information to include on this form.

The following information should be provided for each investigator and other senior personnel. Failure to provide this information may delay consideration of this proposal.	
Investigator: Tonya Smith-Jackson, Ph.D. Associate Professor, ISE	Other agencies (including NSF) to which this proposal has been/will be submitted:
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission planned in near future <input type="checkbox"/> Transfer of support	
Project/Proposal Title: Advance Institutional Transformation Award	
Source of Support: National Science Foundation	
Total Award Amount: \$ 3,734,965 Total Award Period Covered: 9/1/03 – 8/31/08	
Location of Project: Virginia Tech	
Person-months committed to project: Cal: 0.00 Acad: .5 Sumr:	
*If this project has previously been funded by another agency, please list and furnish information for immediately preceding funding period.	

Current and Pending Support

(See GPG Section II.D.8 for guidance on information to include on this form.)

The following information should be provided for each investigator and other senior personnel. Failure to provide this information may delay consideration of this proposal.

Investigator: B. Schmittmann	Other agencies (including NSF) to which this proposal has been/will be submitted. NSF
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support	
Project/Proposal Title: Statistical Mechanics of Systems far from Equilibrium Co-PIs: R. K. P. Zia Source of Support: NSF Total Award Amount: \$ 555,000 Total Award Period Covered: 6/1/04 – 5/31/07, NCE to 6/30/08 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: 0 Acad: 2.25 Sumr: 2.00	
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support	
Project/Proposal Title: Statistical Mechanics of Systems far from Equilibrium Co-PIs: R. K. P. Zia Source of Support: NSF Total Award Amount: \$ 390,000 Total Award Period Covered: 6/15/07 – 6/14/09 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: 2.25 Acad: Sumr:	
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support	
Project/Proposal Title: Advance Institutional Transformation Award Co-PIs: Mark McNamee, Patricia Hyer, Tonya Smith-Jackson Source of Support: NSF Total Award Amount: \$ 3,734,965 Total Award Period Covered: 9/1/03 – 8/31/08 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: .25 Acad: Sumr:	
Support: <input type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support	
Project/Proposal Title: Co-PIs: Source of Support: Total Award Amount: \$ Total Award Period Covered: Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: Acad: Sumr:	
Support: <input type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support	
Project/Proposal Title: Co-PIs: Source of Support: Total Award Amount: \$ Total Award Period Covered: Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: Acad: Sumr:	

*If this project has previously been funded by another agency, please list and furnish information for immediately preceding funding period.



Current and Pending Support

(See GPG Section II.D.8 for guidance on information to include on this form.)

The following information should be provided for each investigator and other senior personnel. Failure to provide this information may delay consideration of this proposal.			
PAGE 1 of 1 Investigator: Roseanne J. Foti	Other agencies (including NSF) to which this proposal has been/will be submitted.		
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title:			
IGERT: Exploring interfaces through graduate education and research Co-PIs: Mike Hochella, John Little, George Filz, Beate Schmittmann, Brenda Winkel Source of Support: NSF Total Award Amount: \$ 3,398,801 Total Award Period Covered: Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: Acad: Sumr: .8			
Support: <input checked="" type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title:			
Advance Institutional Transformation Award Co-PIs: Mark McNamee, Patricia Hyer, Beate Schmittmann, Tonya Smith-Jackson Source of Support: NSF Total Award Amount: \$ 3,734,965 Total Award Period Covered: 9/1/03 – 8/31/08 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: Acad: .5 Sumr:			
Support: <input type="checkbox"/> Current <input checked="" type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title:			
The effects of experience on the content and structure of cognitive categories about leadership Co-PIs: Source of Support: Army Research Institute Total Award Amount: \$ 118,300 Total Award Period Covered: 10/1/05 – 9/30/06 Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: Acad: .25 Sumr:			
Support: <input type="checkbox"/> Current <input checked="" type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title:			
A cost-benefit utility analysis of alternative treatment methods Co-PIs: Robert Stephens, John Donovan Source of Support: NIH Total Award Amount: \$ 500,000 Total Award Period Covered: 2 years Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: Acad: .5 Sumr:			
Support: <input type="checkbox"/> Current <input type="checkbox"/> Pending <input type="checkbox"/> Submission Planned in Near Future <input type="checkbox"/> *Transfer of Support Project/Proposal Title:			
Co-PIs: Source of Support: Total Award Amount: \$ Total Award Period Covered: Location of Project: Virginia Tech Person-Months Per Year Committed to the Project. Cal: Acad: Sumr:			



***AdvanceVT* Year Four Quantitative Indicators of Activity and Progress**

As part of the reporting requirements of Virginia Tech's Advance Institutional Transformation award, the National Science Foundation requires a set of quantitative and qualitative indicators of project performance and impact on an annual basis. Virginia Tech is currently completing the fourth year of its Advance program. Where possible, indicators are reported with data from prior years for comparative purposes. The format for this annual reporting reflects the suggestions presented in the *Proposed Toolkit for Reporting Progress toward NSF ADVANCE: Institutional Transformation Goals*. Additional detail on tenure, promotion, and time in rank is provided through continued reporting of the cohort analysis that was included in *AdvanceVT*'s first annual report.

Indicators presented below include numbers and percentages of women scientists and engineers in various categories at Virginia Tech and analyses of gender effects on promotion and tenure, recruitment, and start-up packages. *AdvanceVT* continues to use these data indicators internally for program planning and with the university community in a variety of formats, including presentations to university administrators as well as in newsletters and on the *AdvanceVT* web site.

Faculty by Appointment Type, Rank, and Gender

Table 1 shows the number and percent of women faculty in the Virginia Tech Colleges of Science and Engineering by department, the number and percent of women in tenure-line positions by rank and department, and the number of women in science and engineering who are in non-tenure-track positions. Percentages from the previous three years are included for comparison.

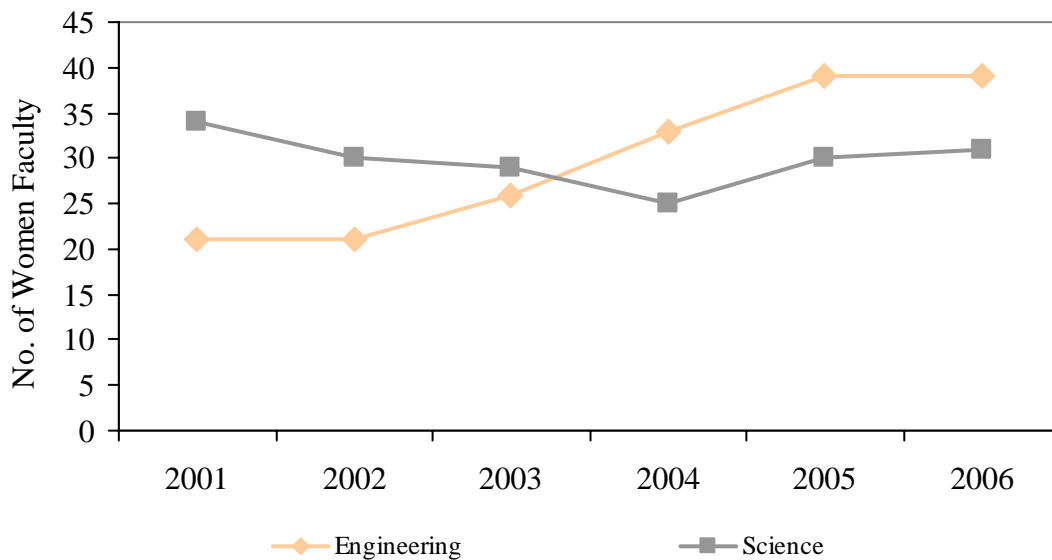
Only faculty in the standard academic ranks of assistant, associate, or professor are eligible to earn tenure at Virginia Tech. Administrators cannot earn tenure in an administrative appointment, but retain their tenure if earned previously as part of an academic appointment. In fall 2006, there were 311 tenured and tenure-track faculty in the College of Engineering, of which 39 (12.5%) were women. This is a significant increase from the fall of 2003 when there were 26 (9.4%) women. Nationwide, 10.6% of tenured and tenure track engineering faculty were women in 2005, according to the American Society for Engineering Education's Profiles of Engineering and Engineering Technology Colleges. Two engineering departments continue to have no women faculty on the tenure track.

The College of Science had 192 tenured and tenure-track faculty in fall 2006; 31 were women (16.1%). The number of women in the College of Science decreased between 2001 and 2004, but is now beginning to recover.

The scarcity of women at the senior-most ranks remains an issue since low numbers of full professors mean the pool of experienced women available for appointments to professorships and chairs and important policy making committees is very limited. The number of women at the rank of professor in the College of Engineering decreased to six (4%) in 2006 through the

departure of two senior women faculty members. One of these, a former Co-PI on the *AdvanceVT* program, left to become department head at another university, so while her departure is a loss for Virginia Tech, it could be considered a gain in the broader context of the goals of NSF's ADVANCE program. The College of Science still has eight women (7%) at the rank of professor, losing one woman professor since the fall of 2003.

**Tenured and Tenure-Track Women Faculty in the Colleges of Engineering and Science
Fall 2001 - 2006**



Source: Virginia Tech Office of Institutional Research and Policy Analysis

There are three other major categories of faculty appointments at Virginia Tech: administrative and professional (A/P), non-tenure track instructional, and special research faculty. A/P faculty in the two colleges are generally the deans and assistant/associate deans and professional staff for college-level functions. When A/P positions appear in departments, these individuals are typically professional fiscal officers or academic advisors. Both colleges have strong representation of women on the dean's staff. The College of Engineering has an associate dean for academic affairs (on leave at NSF during 2005-07) and an associate dean of distance learning and computing, both are African American women. The College of Science has an associate dean of research, graduate studies, and outreach, and an associate dean of curriculum, instruction, and advising; both positions are currently filled by women faculty members.

Non-tenure-track instructional faculty include individuals on visiting appointments, lecturers, or those on short or long-term instructor appointments. The College of Science has far more such positions than the College of Engineering, teaching many sections of lower division mathematics and science courses; about half of the non-tenure appointments in the College of Science are in the department of mathematics. Women fill about half of these appointments college wide.

A growing category of employment at Virginia Tech is the special research faculty whose primary responsibility is sponsored research. There are a number of ranks used within the

special research faculty category. These include postdoctoral associate, research or project associate, research scientist, and research professor, among others.

To put these college numbers within the perspective of the university as a whole, 2004 marked the first year a slight increase in total numbers of tenure track faculty had been recorded in several years, with 1281 tenured and tenure track faculty university wide. That total increased to 1344 in fall 2006. Prior to 2004, the total tenured and tenure track faculty university wide decreased from 1418 in fall 2001, to 1331 in fall 2002, to 1262 in fall 2003; an 11% reduction. The reduction in administrative and professional faculty over the same period was 13.6%. Much of the loss was a result of an early retirement program offered as part of the university's budget reduction strategies. In addition, there have been resignations as faculty have sought better opportunities and salaries elsewhere. Rebuilding of the faculty has begun although it will take some time and substantial budget increases to recover. (Source: IR website, www.irpa.vt.edu, file name: HC_trend_fa97-06_AllVT_final.xls)

Tenure and Promotion Outcomes by Gender

Due to low representation of women in the assistant, associate, and professor ranks in the College of Engineering and College of Science, few women are reviewed for tenure on a yearly basis. Table 2 summarizes the number of men and women in the College of Engineering and College of Science who have been reviewed for either a promotion, tenure, or simultaneously reviewed for promotion and tenure for one year prior to receiving the Advance grant (2002-2003) and four years following its inception. All female candidates from both colleges have successfully met the criteria for promotion and/or tenure over the past five years.

Years in Rank by Gender, Promotion to Associate Professor

Table 3 summarizes the current status of faculty hired at Virginia Tech as assistant professors between 1996 and 2005, including attrition and time to promotion. During those nine years, a total of 54 assistant professors were hired in the College of Science (37 men and 17 women) and 105 assistant professors were hired in the College of Engineering (78 men and 27 women). Of those hired, 24 have subsequently left Virginia Tech (nine scientists, three female and six male, and 15 engineers, five female and ten male). One quarter of the female scientists hired during this period have been promoted to the rank of associate, compared with almost 60% of the male scientists. About one-third of both male and female engineers have been promoted to associate professor.

Men were more likely to be hired with prior experience and credit towards tenure than women. Three of the female assistant professors and four male professors hired during this time period extended the tenure clock. Average time to promotion for assistant professors hired between 1997 and 2005 in the College of Engineering was 5.75 years for women and 5.57 years for men. In the College of Science, average time to promotion for women in this group was 6.25 years and for men 4.59 years.

Years in Rank by Gender, Promotion to Professor

Table 4a summarizes time in rank by examining scientists and engineers hired during 1996-2005 as assistant professors who have been promoted to professors. Scientists and engineers hired as associate professors who have been promoted to professors are summarized in Table 4b. Among the 105 assistant professors hired (27 women, 78 men) between 1997 and 2005 in the College of Engineering, two male and one female engineer have been promoted to professor. The College of Science hired 54 assistant professors during this same time period (17 women, 37 men). Five male scientists (13%) hired as assistant professors have been promoted to professor. None of the women in the College of Science who were hired as assistant professors in this time frame have been promoted to professor.

Table 4b presents time in rank for faculty hired as associate professors. During 1996-2004 the College of Engineering hired five women and 28 men at the associate professor rank. Among those hired as associate professors in the College of Engineering, nine males (32%) have been promoted to the rank of professor after three to eight years in the associate professor rank. The College of Science hired four women and nine men at the associate professor rank in that time frame. Among those hired, three males (33%) and two females (50%) have been promoted to professor after spending four to seven years in the rank of associate professor.

Time at Institution by Gender

Table 5 shows average years at Virginia Tech for tenure-track faculty in the Colleges of Science and Engineering by rank and gender, as well as for the university as a whole. The average length of service at Virginia Tech for male professors in engineering is 13.3 years versus women professors who have on average 5.8 years. In science, the average years of service for male professors is 19.2 years versus women who have on average 9.2 years. University wide, male professors have been at Virginia Tech about 15.8 years versus females who have 9.9 years. Not surprisingly, these data show that women are relatively recent additions to the faculty ranks in engineering and science. These percentages have changed little over the past four years.

Attrition

Table 6 summarizes the number of voluntary non-retirement departures by rank and gender for the College of Science and the College of Engineering from 1997-2006. The proportion of women leaving is significantly higher than for men (see also Table 3).

Leadership Positions

Table 7 summarizes the number of women faculty in various administrative and leadership positions in each college since the inception of the Advance grant. Data for the 2003-04, 2004-05, 2005-06, and 2006-07 academic years are presented for comparison. Leadership positions include administrative positions, professorships, and membership on promotion and tenure committees.

